

## Monica Hawkins

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**From:** Marianne Zadra <Marianne.Zadra@dnssab.ca>  
**Sent:** Tuesday, May 7, 2019 5:05 PM  
**To:** 'Calvin Township - Lynda Kovacs - Clerk Treasurer'; Craig Davidson Clerk; Diane Francouer; Francine Desormeau Mattawa Clerk; Holly Hayes CAO Clerk/Treasurer; 'info@mattawa.ca'; Monica Hawkins; Craig Davidson Clerk; Jenny Leblond; Mattawan Township; Peter Johnston (Bonfield); jdupuis@municipality.westnipissing.on.ca; cao.clerk@bonfieldtownship.org; Cathy Conrad; Jason McMartin Clerk Treasurer  
**Cc:** Joseph Bradbury; Amanda Smith; Backer, Dean (OPP); Bill Vrebosch; Chris Mayne; Dan O'Mara; Dan Roveda; Dave Mendicino; Mac Bain at mbain@martynfh.com; Councilor Mark King; Mayor Jane dumas; Scott Robertson; Terry Kelly  
**Subject:** 2019/20 Land Ambulance Budget Allocation  
**Attachments:** Nipissing.pdf

Hello everyone:

This is being sent to you on behalf of the DNSSAB Board.

I regret to inform you of recent known Provincial funding implication to our member municipalities. Our social services funding has been frozen to last year's actuals. This means our collective agreement pressures will need to be offset from either a municipal increase or cuts to core services such as social services and mental health supports and transitional supports. This may impact your call volume for community policing as we may not be able to provide pro-active case management for complex clients. And further, if we don't achieve our new increased employment targets with less funding, this will result in a further 15% decrease in our upload funding. This is compounded by the fact that our actuals were \$1.1M lower than budgeted last fiscal year. As of last year our board budgeted \$2.5M less than our notional available funding on top of \$1.1M in expenditure reduction. This reduction will have an impact on our ability to manage the most vulnerable in your communities.

On our children services side, the Provinces cut our administration in half and now requires a municipal match of 20% levy for a previously 100% funding program. Our board will be further reducing our overhead to minimize the impact on children services. This reduction in oversight will have some increase risks to services provided in the district. We will be announcing reductions in staff to shield our municipal members from significant levy implications. We will also be containing our corporate overhead, which is already 3.5% of budget which is generally considered exceptionally low.

Our EMS funding has also been frozen to last year's actuals. Our board will be maintaining existing EMS coverage at this time, but this cost will need to be structurally levied over the long term to maintain EMS services. This is the first time in over 15 years that our Provincial EMS funding has been frozen, but still remains a municipal responsibility at this time, as we have not received any direction from the Province yet regarding the centralization of services communicated to AMO. The EMS funding will put our board under extreme pressure to either reduce services or pass costs on

through the levy. This not something our board relishes and it is potentially a community safety risk, should services be reduced. This district runs very lean on EMS staffing pattern services.

While information continues to be received intermittently from the provincial government and various ministries, we are striving to keep member municipalities informed of budget implications that may affect you. While our intent is not to send you information piecemeal, it is apparent that is the way we will be receiving it from the various ministries that fund us, and we feel it is important that you receive this information as soon as possible.

Attached to this email is a letter that I ask you to share with your council members at the earliest convenience. It is in your best interest to advocate for funding that impacts our district citizens. Unfortunately, EMS costs (costs which we can't control) are expected to increase with the aging population and community challenges with addictions and mental health. This means there will be no increase in our services but will likely mean an increase in the costs to municipalities. Please prepare yourself for a significant levy adjustment of these downloaded provincial costs.

If you have any questions, please don't hesitate to contact my office.



Sincerely,  
Joe

Joseph Bradbury

Chief Administrative Officer | Directeur général de l'administration

District of Nipissing Social Services Administration Board (DNSSAB) |

Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

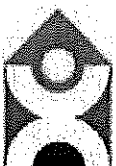
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Visit us at : [www.dnssab.ca](http://www.dnssab.ca)

Kind regards,  
Marianne



Marianne Zadra

Communications & Executive Coordinator | Communications et Coordonnatrice exécutive

District of Nipissing Social Services Administration Board (DNSSAB) |

Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

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## Monica Hawkins

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**From:** Marianne Zadra <Marianne.Zadra@dnssab.ca>  
**Sent:** Tuesday, May 7, 2019 5:09 PM  
**To:** 'Calvin Township - Lynda Kovacs - Clerk Treasurer'; 'Craig Davidson Clerk'; 'Diane Francoeur'; 'Francine Desormeau Mattawa Clerk'; 'Holly Hayes CAO Clerk/Treasurer'; 'info@mattawa.ca'; Monica Hawkins; 'Craig Davidson Clerk'; 'Jenny Leblond'; 'Mattawan Township'; 'Peter Johnston (Bonfield)'; 'jdupuis@municipality.westnipissing.on.ca'; 'cao.clerk@bonfieldtownship.org'; Cathy Conrad; 'Jason McMartin Clerk Treasurer' Joseph Bradbury; Amanda Smith; Backer, Dean (OPP); Bill Vrebosch; Chris Mayne; Dan O'Mara; Dan Roveda; Dave Mendicino; Mac Bain at mbain@martynfh.com; Councilor Mark King; Mayor Jane dumas; Scott Robertson; Terry Kelly  
**Cc:**  
**Subject:** Budget Implications continued.

Further to the email just sent, the CAO wanted to communicate that our Board, in the current fiscal year, is managing a \$1.7M reduction in our Social Housing capital and a \$90,00 reduction in our homelessness prevention funding.

Regards,  
Marianne



Marianne Zadra  
Communications & Executive Coordinator | Communications et Coordonnatrice exécutive  
District of Nipissing Social Services Administration Board (DNSSAB) |  
Conseil d'administration des services sociaux du district de Nipissing (CASSDN)

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Ministry of Health  
and Long-Term Care

Executive Director  
Emergency Health Services Office  
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HLTC-3967IT-2019-11

Mr. Joseph Bradbury  
Chief Administrative Officer  
The District of Nipissing Social Services Administration Board  
200 McIntyre Street East PO Box 750  
North Bay ON P1B 8J8

Dear Mr. Bradbury:

**Re: 2019/20 Budget Allocation for the District of Nipissing Social Services Administration Board**

As you are aware, on April 11, 2019 the government tabled its 2019 budget. This year's budget reflects the outcomes of a comprehensive multi-year planning process that built on the findings of EY Canada's line-by-line review, and the ideas identified in the Planning for Prosperity Survey and the Big Bold Ideas Challenge. The government conducted a thorough review of all government programs in order to ensure investments are sustainable and modernized. The review is also meant to ensure that duplication is eliminated, and valuable programs and services are sustainable and delivering outcomes for the people of Ontario.

In addition to this review, all ministries were required to identify administrative savings. This was to be done by identifying opportunities to modernize services in order to reduce administrative costs and burden, while improving services across ministries, agencies and transfer-payment partners. Ministries considered how they could eliminate duplicative and non-value added processes, and implement automation and other streamlining solutions where repetitive and routine tasks existed previously.

Ministries, agencies and transfer-payment partners are all expected to think differently about how programs and services can be delivered in an improved and sustainable manner that drives efficiencies and maximizes value for money. The government is focused on moving to an efficient, transparent and accountable transfer payment system that will enable evidence-based decision-making and reduce costs and administrative burden. As the province is taking steps to modernize and transform its own operations, it expects service delivery partners to do the same – to identify and realize opportunities for efficiencies, improved service delivery, and better client/user outcomes.

Subsequent to this review, and in line with the government's commitment to support frontline care, I am writing to inform you that the 2019/20 base funding for the District of Nipissing Social Services Administration Board will continue to be \$5,008,880, as provided in 2018/19. There will be no reductions in 2019/20 Land Ambulance Service Grant funding compared to 2018/19 funding.

The Ministry of Health and Long-Term Care (the "ministry") expects that the District of Nipissing Social Services Administration Board use this stable funding to minimize any impact on programs and services that provide or support direct patient care. As always, the District of Nipissing Social Services Administration Board should identify operational and administrative efficiencies associated with non-direct programs and services while ensuring the on-going provision of frontline services that patients rely on every day.

As the ministry advances its plan to modernize emergency health services in Ontario, we will work directly alongside municipal partners to engage in meaningful discussions about protecting and enhancing emergency support services across Ontario. The government is committed to embedding a focus on maximizing the value of investments into future multi-year planning processes and into the culture of the Ontario Public Service more broadly. To that end, the government will undertake program evaluations on a permanent and ongoing basis to ensure government services are meeting people's needs and to identify ways to modernize programs and save money.

We appreciate your cooperation with the ministry in managing your funding as effectively as possible. You are expected to adhere to our reporting requirements, particularly for financial reporting, which is expected to be timely and accurate. It is also essential that you manage costs within your approved budget.

The ministry sincerely values the important contributions of the District of Nipissing Social Services Administration Board to improving health outcomes for Ontarians and remains committed to working with the District of Nipissing Social Services Administration Board to support the continuation of direct services while work on modernizing Ontario's health care system continues.

If you have any questions or concerns, please contact Steve O'Neil, Senior Field Manager at (705) 564-4338 or [Steve.ONeil@ontario.ca](mailto:Steve.ONeil@ontario.ca) or James Romain, Manager, Financial and Transfer Payment Oversight at (416) 327-7869 or [James.Romain@ontario.ca](mailto:James.Romain@ontario.ca).

Sincerely,



Alison Blair  
Executive Director, Emergency Health Services Office

- c: Mr. Mark King, Chair, The District of Nipissing Social Services Administration Board  
Mr. Jean Belzile, EMS Manager, The District of Nipissing Social Services Administration Board  
Mr. Jim Yuill, Director, Financial Management Branch, MOHLTC  
Ms. Teresa Buchanan, Director, Fiscal Oversight & Performance Branch, MOHLTC  
Ms. Alison Blair, Assistant Deputy Minister, Hospitals and Emergency Services Division (Interim)  
Mr. Stuart Mooney, Director,  
Emergency Health Program Management & Delivery Branch, MOHLTC (Interim)